

From: "Blair Taylor" <btaylor@memphistomorrow.org>

To: "William Gibbons (wgibbons)" <wgibbons@memphis.edu>

Date: 12/28/2016 1:39:01 PM

Subject: FW: MPD Strategic Realignment Report

Attachments: [FINAL REPORT-MPD STRATEGIC REALIGNMENT PROJECT.pdf](#)

Pls make sure ray Kelly has the attached.

Blair Taylor
President
Memphis Tomorrow
22 North Front Street, Suite 670
Memphis, TN 38103
Office: 901.322.8080
btaylor@memphistomorrow.org

From: Blair Taylor
Sent: Wednesday, December 28, 2016 12:38 PM
To: Strickland, Jim <Jim.Strickland@memphistn.gov>
Cc: Doug McGowen - City of Memphis - Office of the Mayor (doug.mcgowen@memphistn.gov) <doug.mcgowen@memphistn.gov>; 'Smith, Alexandria' <Alex.Smith@memphistn.gov>; Michael W. Rallings- MPD Director (Michael.Rallings@memphistn.gov) <Michael.Rallings@memphistn.gov>; 'Adams, Ben C.' <badams@bakerdonelson.com>; Bill Gibbons - MSCC (wgibbons@memphis.edu) <wgibbons@memphis.edu>
Subject: MPD Strategic Realignment Report

Mayor – you'd asked me to make sure you have a copy of this report from Janikowski (2014) that combines findings from the Deloitte review of MPD (2007) and the later PERF report (2012) , and adds Janikowski's analysis of those conclusions and his own. Here it is!

I also have the PERF and Deloitte reports if you'd like to have those also.

Blair Taylor
President
Memphis Tomorrow
22 North Front Street, Suite 670
Memphis, TN 38103
Office: 901.322.8080
btaylor@memphistomorrow.org